

Mavrik Marine Inc.
La Conner, WA Port of Skagit







#### Portfolio

- Sightseeing
- Passenger ferry
- Commercial offshore
- Commercial fishing



# Port of Skagit

#### La Conner, WA

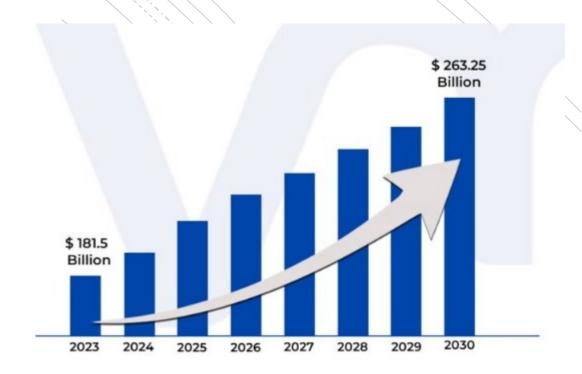
- 497 slips
- 17 marine businesses
- 100t travel lift
- Fuel dock



#### **US Shipyard Market Size**

#### Continued growth

- Global commerce 80% of US trade
- Transportation \$15B
- Energy
  - Offshore wind \$70B
  - Offshore energy \$7B
- Military \$32B
- Recreational \$50B
- Retrofit
  - Current vessel new technology



We don't have a demand problem

# **US Shipyard Market Opportunity**

\$7.9 million grant secured

Ferry system electrification

KILMER ANNOUNCES \$13.5 MILLION INVESTMENT FOR KITSAP TRANSIT TO PURCHASE NEW PASSENGER FERRY

Washington announces \$300 million in grants to modernize US ferry systems

**FTA Ferry Grant Program 2024 Selected Projects** 

New passenger-only ferry

**Hydrogen-powered ferry** 

Finally! State ferry system

goes out to bid for new hybrid-

**Passenger Ferry Grant Program** 

electric vessels

**US rural ferry operations** 

SF Bay Ferry's Rapid Electric Emission Free (REEF) Ferry Program

Mayor London Breed Announces \$55 Million Federal Grant to

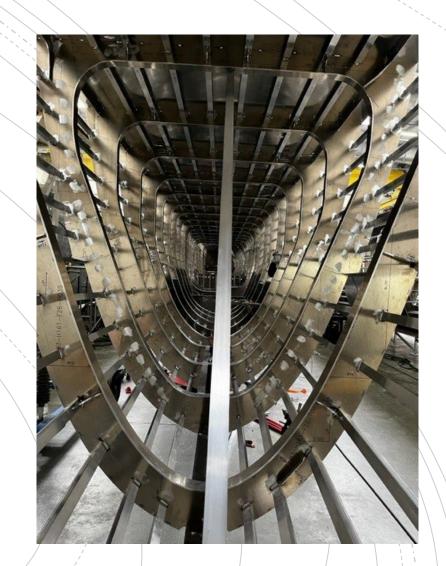
California's Exciting New Ferry

**Advance the Country's First High Speed Zero-Emission Ferry Service** 

\$12M State Grant Awarded for Electrification

# **US Shipyard Challenges**

- Workforce
- Federal Infrastructure Bill
- New technology
- Shoreside infrastructure
- Environmental regulation



# US Shipyard Challenge #1

#### Workforce

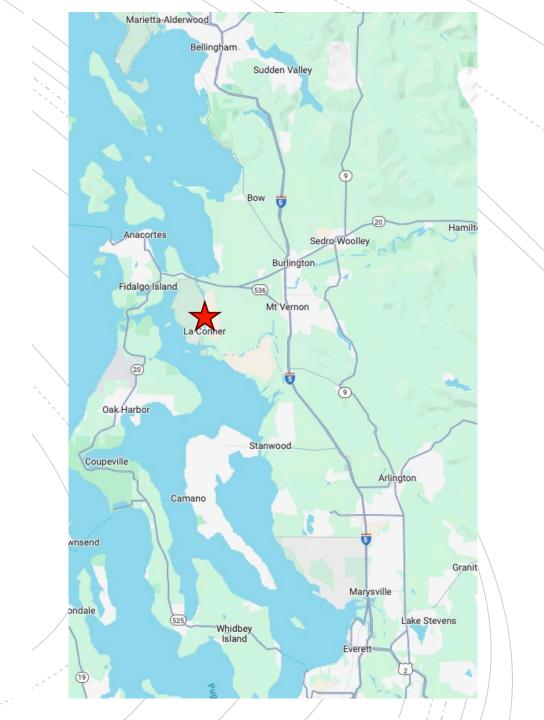
- Marine industry lost 100,000+
- COVID
  - Up to 66% reduction in available resources
- Trade school, apprenticeship, intern
  - Stigma attached 74% negative view
  - Parental guidance 79% neg versus 5% pos
  - Marine service versus marine construction
- Fab/Weld forecast 15% reduction workforce
  - 584,000 openings today
  - 1 in 10 retention



# US Shipyard Challenge #1

#### Workforce competition

- Boeing to the south
- Bremerton Naval Yard
- Safeboat, Munson, NBBB, DCI, AAM
- La Conner, WA
  - Population 965
  - 5 properties for rent in La Conner
    - \$1,600 \$5,900/mth
  - 342 rentals within 30 minute commute



### US Shipyard Challenge #2

#### Federal Infrastructure Bill

- Competing labor force requirements
- No workforce development plan
- Trade workforce average age increasing
  - Migration to new technologies
  - Retirements
  - Training deterrents
  - Advanced manufacturing techniques
  - Financial assistance

Available = 0

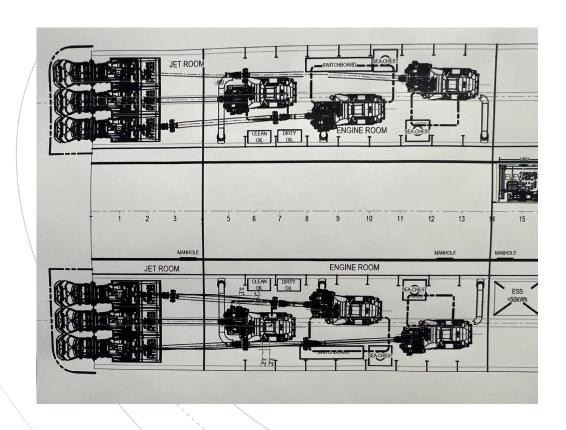
Demand = >350,000

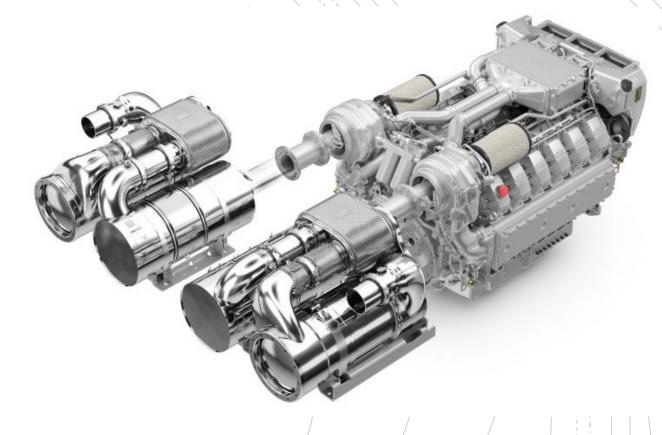


# Marine Technology and Regulation #3

Lower emissions

Engine and exhaust technology





# Marine Technology and Regulation #3

Electrification

Hybrid and battery technology







# Marine Technology and Regulation #3

• Alternate fuels

Storage and distribution challenges



#### Marina Facilities and Services #4

Emissions compliance
 DEF (exhaust fluid – UREA)
 Fuel dock facilities

- Power distribution
   Shoreside infrastructure
   Service provider capacity
- Alternate fuel infrastructure
   Delivery and storage



# Language Barrier Ports versus Industry

#### **Port Strategic Initiative**

- Preservation
- Urban design
- Sustainability
- Open spaces
- Community engagement
- Land use
- Ecology
- Resiliency

#### Infrastructure/Innovation

- WiFi
- Pump out station
- Pilings/docks
- Buildings

- 65% Ports don't have decarbonization technologies
- 35% believe grid can support electrification
- 55% don't have space for new requirements
- 25% of Ports already complain about power outages
- 10% of Ports have identified need for alt. fuels

## **Grants and Programs**

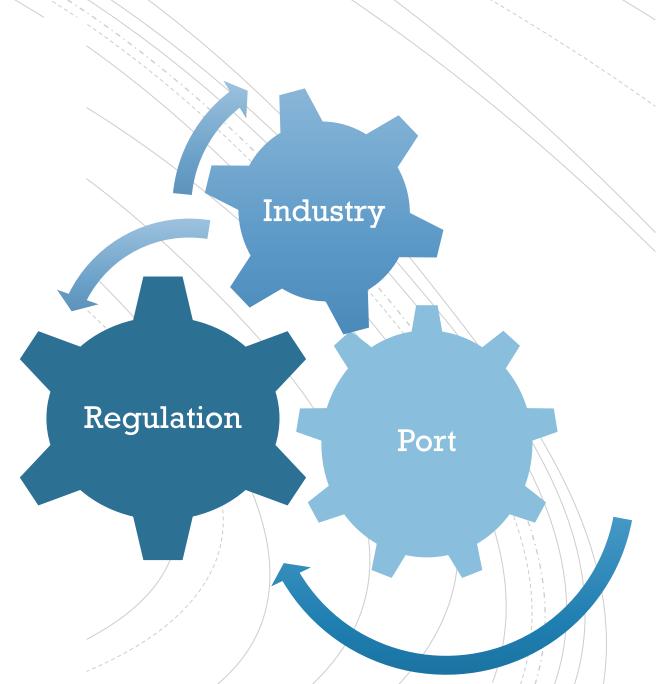
- Diesel Emissions Reduction Grants
- Port Infrastructure Development
   Program
- US Marine Highway Program
- Charging & Fueling Infrastructure
   Program
- Clean Energy Financing Program



Grant language versus industry requirement

# **Common Strategy**

- Build relationships
- Identify current challenges
- Identify future trends
- Develop a common strategy
- Feedback to regulators
- Communication with legislators



#### Summary

- Shipyards need Port infrastructure
  - New technology
  - Demand outpacing supply
- Ports need industry expertise
  - Environment
  - Regulation
  - Economics
- Federal funding and regulatory plans need focus
  - Economics
  - Military
  - Environment



## An industry in need of repair

- Worldwide status in decline
- Talent pool in decline
- Competition for dollars increasing
- Demand versus infrastructure



# Thank you!

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