

OUTLINE

ONE PROJECT BACKGROUND
TWO INTERNATIONAL & DOMESTIC TRADE TRENDS
THREE MARINE CARGO FORECAST
FOUR MODAL SPLIT
FIVE PORT ASSESSMENT





PROJECT SCOPE

INTERNATIONAL TRADE OVERVIEW.

Detailed discussion of leading marine cargo trends at Washington state ports and economic conditions among leading trading partners and blocs; domestic trade trends; geopolitical issues; and other factors shaping current and future cargo volumes.

MARINE CARGO FORECAST.

With breakouts by containerized, bulk, breakbulk, and neo-bulk, and by sub-state regions.

MODAL SPLIT BY CORRIDOR.

Discussion of landside transportation issues related to the marine cargo forecast, including by truck, rail, and barge.

PORT-LEVEL ASSESSMENT.

Discussion of port operations, infrastructure, access, and individual port project lists and transportation system investments.

EMERGING ISSUES AND OPPORTUNITIES.

Trends and industry developments that will shape future marine cargo flows, with a special focus on offshore wind.



PARTICIPATING PORTS





SOURCES AND METHODS

DATA INPUTS

FREIGHT DATA

- WiserTrade
- USA Trade Online
- USACE Data
- Merchandise Trade
 Statistics

MODAL BEHAVIOR

• FAF 5.1

INTERVIEWS

FORECASTING

FREIGHT

ECONOMY MODEL

- US BEA Benchmark IO
- OECD ICIO

ECONOMIC GROWTH

- Moody's
- BLS Employment Data
- CENSUS County
 Business Patterns

OUTPUTS

DETAILED ORIGIN/ DESTINATION IMPORTS/ EXPORTS

- Trading Partner
- Container/Bulk/
 Breakbulk/Neo-bulk
 (project cargo)
- Port of Entry/Exit
- Domestic Mode
- Commodity

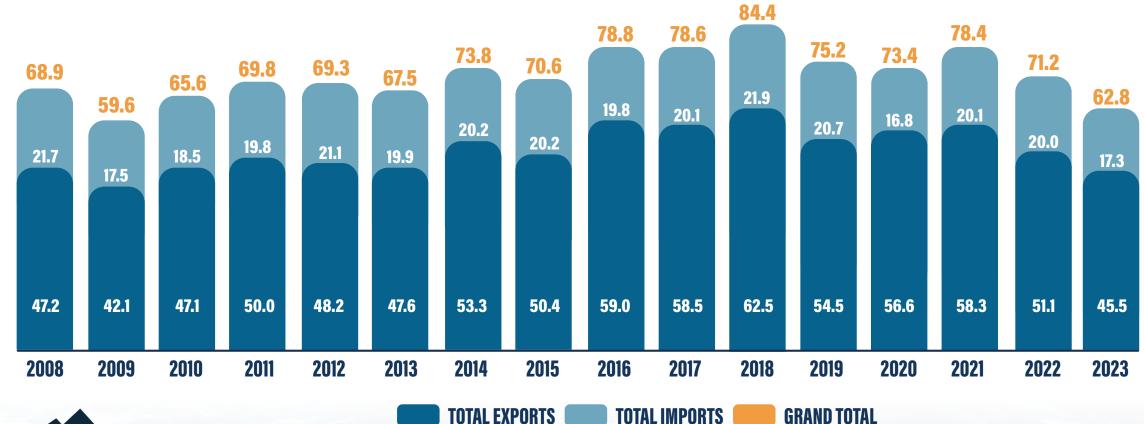






WATERBORNE IMPORTS AND EXPORTS

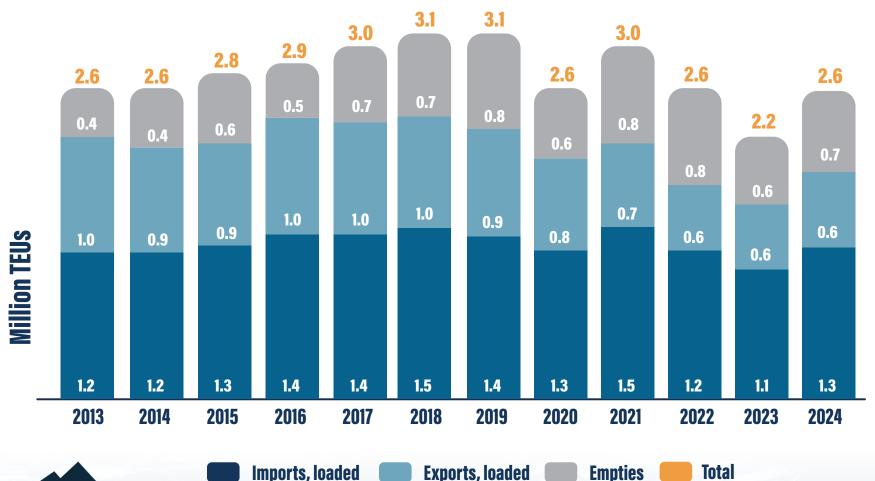
THROUGH WASHINGTON STATE PORTS, MILLIONS OF METRIC TONS, 2008-2023





CONTAINERIZED INTERNATIONAL TRADE

LOADED AND EMPTY CONTAINERS, IMPORTS AND EXPORTS, WASHINGTON STATE PORTS, 2013-2024



- TEUs from China down 41% between 2018 and 2023.
- Containers from or to Vietnam through The NWSA up 127% between 2017 and 2023.





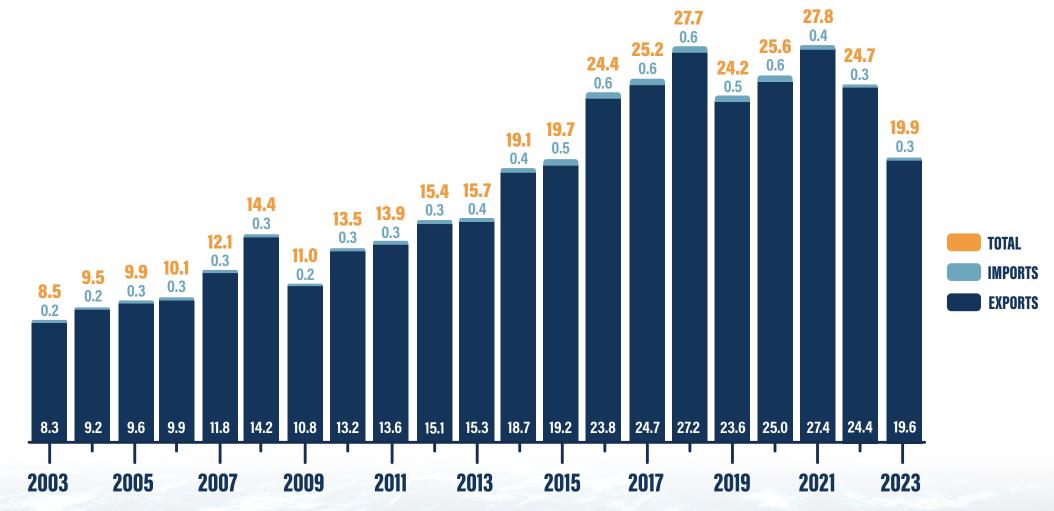






AGRICULTURAL CARGO

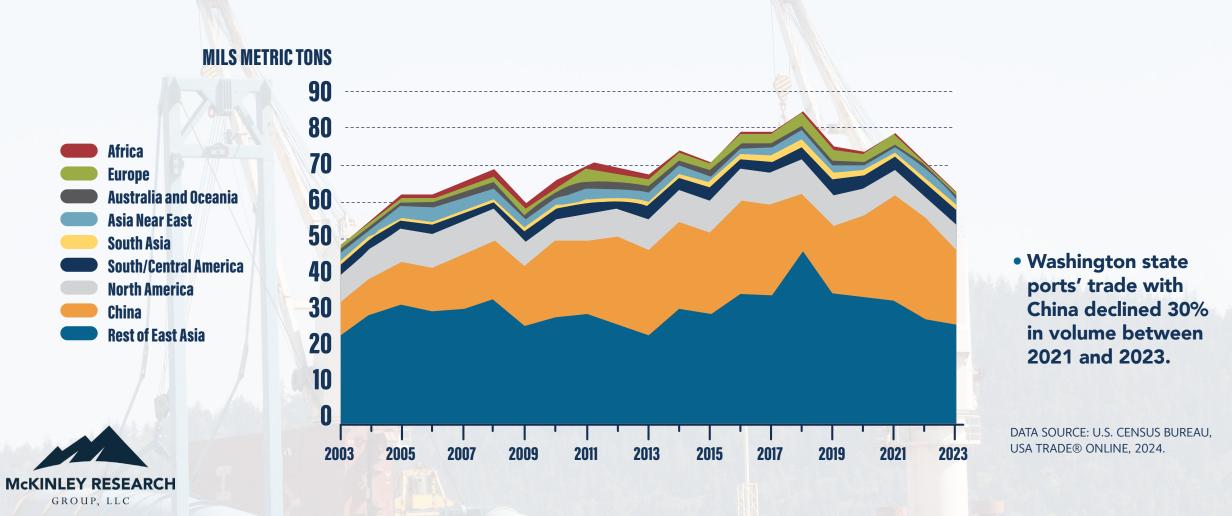
WASHINGTON PORTS AGRICULTURAL COMMODITIES TWO-WAY TRADE, MILLIONS OF METRIC TONS, 2003-2023





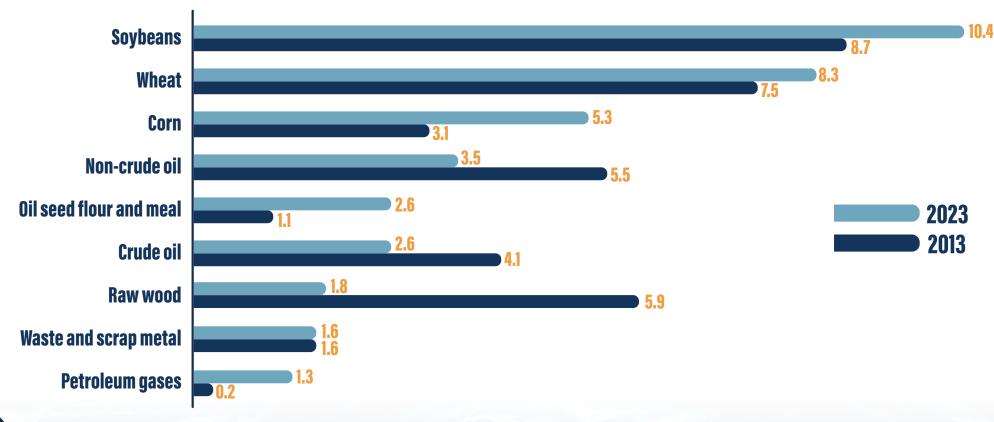
TOP TWO-WAY WATERBORNE TRADING PARTNERS

COUNTRY AND REGIONAL TRADING PARTNER WITH WASHINGTON STATE PORTS, 2003-2023, MILLIONS OF METRIC TONS



LEADING INTERNATIONAL BULK, BREAK BULK, AND NEO-BULK CARGO

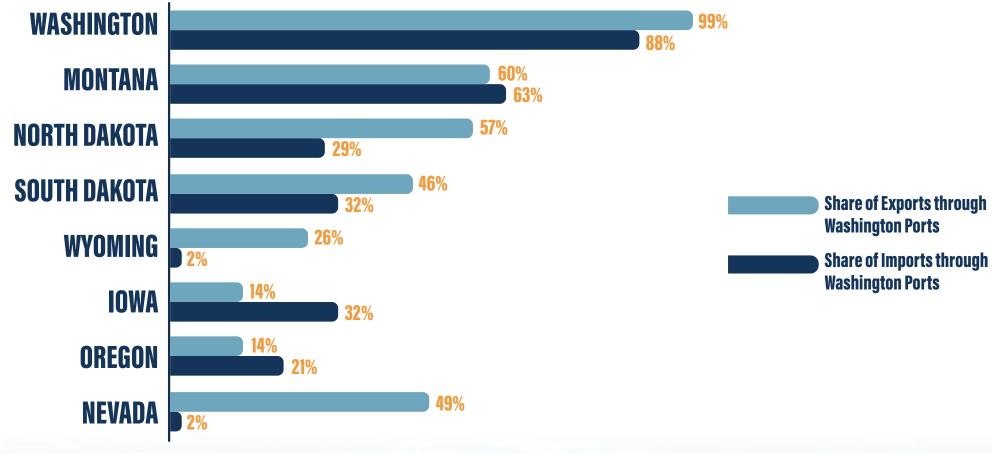
THROUGH WASHINGTON STATE PORTS, BY MILLIONS OF METRIC TONS, TWO-WAY (IMPORTS AND EXPORTS), 2023





HINTERLAND CONNECTIONS

STATES WITH HIGHEST INTENSIVE USE OF WASHINGTON STATE PORTS FOR IMPORTS AND EXPORTS, 2023, BY TONNAGE





ECONOMIC OUTLOOK FOR LEADING TRADE PARTNERS

REAL GDP GROWTH, GLOBAL AND MAJOR REGION, 2008-2023 (ACTUAL) AND 2024-2029 (FORECAST)

SHARE OF WASHINGTON

	STATE TRADE, 2023		COMPOUND ANNUAL GROWTH RATES	
REGION	By Tonnage	By Value	2020-2023	2024-2029
Advanced economies	35%	42%	3.3%	1.7%
Euro area	2%	2%	3.2%	1.3%
Major advanced economies (G7)	23%	25%	3.1%	1.6%
Other advanced economies*	16%	20%	3.4%	2.2%
European Union	2%	3%	3.4%	1.6%
ASEAN-5	10%	9%	4.5%	4.6%
Emerging market and developing economies	60%	53%	5.1%	4.1%
Emerging and developing Asia	44%	47%	5.9%	4.7%
Emerging and developing Europe	0%	0%	3.9%	2.7%
Latin America and the Caribbean	13%	5%	4.6%	2.5%
Middle East and Central Asia	2%	1%	3.9%	3.7%
Sub-Saharan Africa	1%	0%	4.0%	4.1%
World			4.4%	3.1%
Select Countries/Regions				
China	28%	28%	5.5%	3.8%
Japan	14%	22%	1.8%	0.7%
Taiwan Province of China	4%	4%	3.5%	2.5%
Hong Kong SAR	1%	0%	1.9%	2.7%
Vietnam	4%	8%	5.2%	6.4%
McKINLEY RESEARCH Korea	8%	13%	2.8%	2.2%

GROUP, LLC





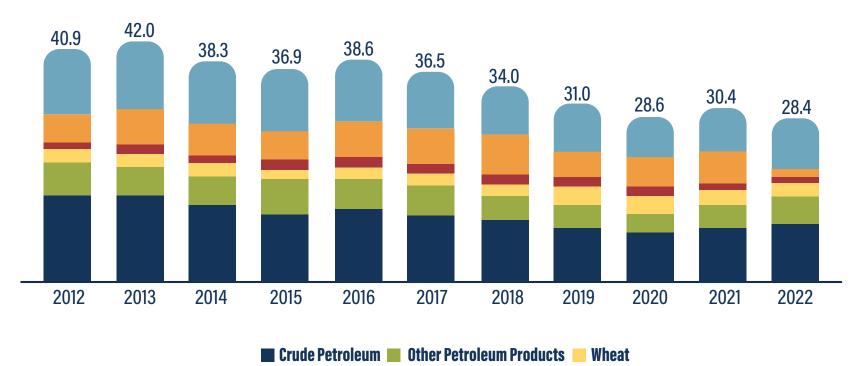
*Advanced economies excluding G7 and euro area.

Real growth based on constant prices.

Source: International Monetary Fund, April 2024.³

DOMESTIC TRADE

TONNAGE HANDLED AT WASHINGTON STATE PORTS (MILLIONS OF SHORT TONS)



■ Wood Chips ■ Sand & Gravel ■ All others

- Petroleum products comprised 70% of the total domestic cargo tonnage between 2013 and 2022.
- Washington ports have handled an average of 5 million tons of crude oil each year, largely inbound from Alaska.
- In 2017, domestic TEUs were at a low of 700,000 and peaked in 2022 with 990,000 TEUs moved.



GEOPOLITICS AND ECONOMICS

CONSIDERATIONS FOR LONG-TERM CARGO VOLUMES THROUGH THE PNW

Trade agreements and tariffs.

U.S.-China rift, trade war, etc. Impact on volumes. Limited connections with other markets.

Disruptions and Houthis.

Supply chain diversification and re-shoring.



PORT COMPETITIVENESS

- NWSA: #4 container loading center in N. America in 2019; #8 in 2024
- NWSA lost 18% of cargo market share to BC ports in recent years
- · Canada ports have advantages in policies, funding, procedures, cost
- Harbor Maintenance Tax (HMT) disproportionately affects WA ports
- · Congestion in WA leads to higher costs, reduced efficiency
- Other US ports expanding (ex. Savannah)
- Recent legislative changes to HMT should improve Washington's competitive position



SHIFTING SHIPPING LANES

CHANGES IN SHARES OF U.S. TWO-WAY TRADE (BY TONNAGE) WITH CHINA AND INDIA AND VIETNAM

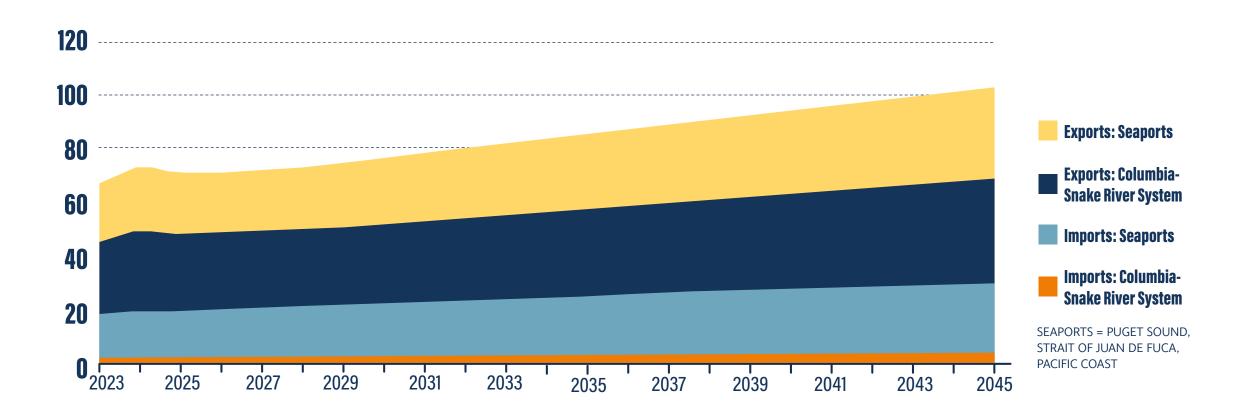






FORECASTS BY SUB STATE REGION

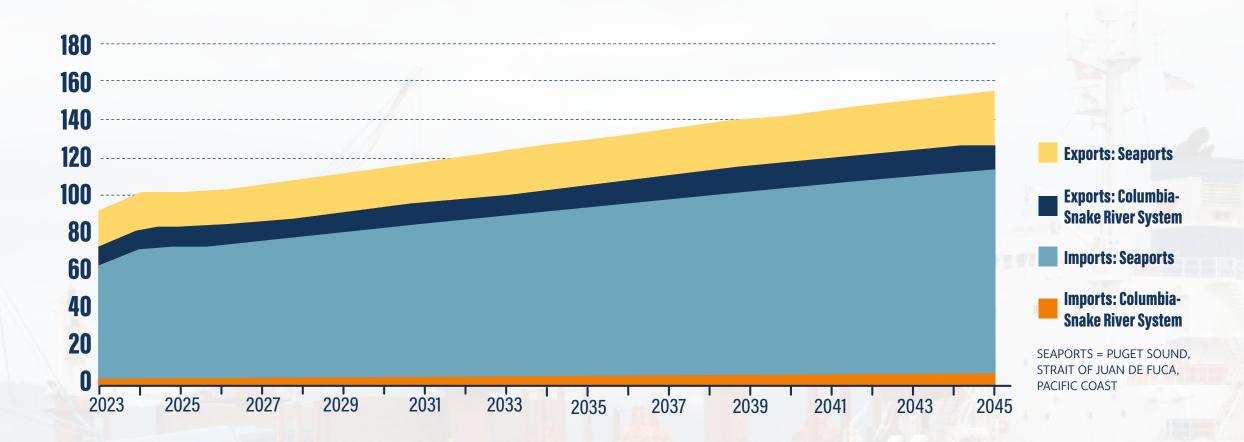
GROWTH IN TONNAGE | TONS OF CARGO (MILLIONS)





FORECASTS BY SUB STATE REGION

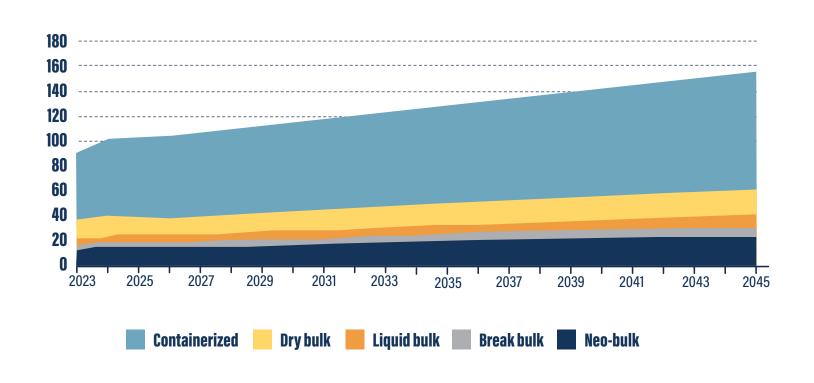
GROWTH IN VALUE | \$BILLIONS

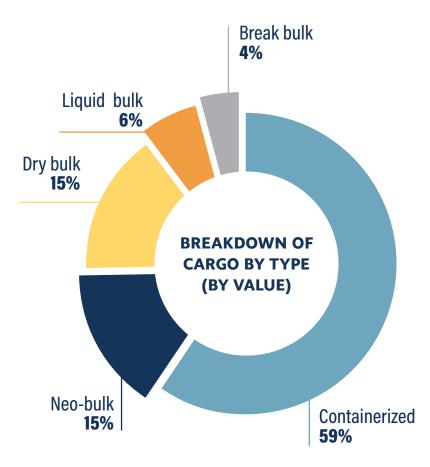




CARGO SEGMENTS

PROJECTED GROWTH IN CARGO (BY TYPE, VALUE IN \$BILLIONS)

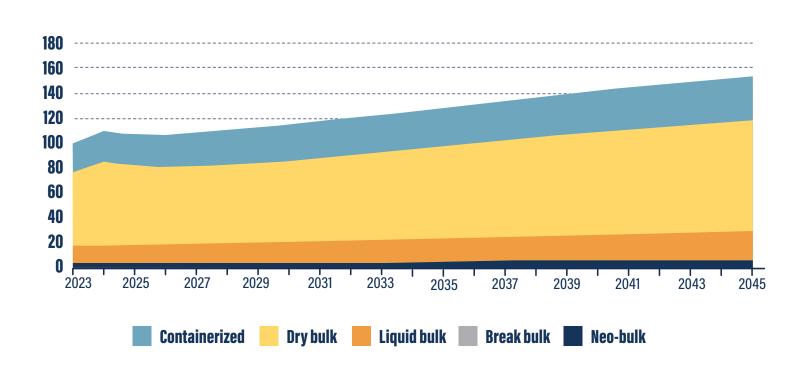


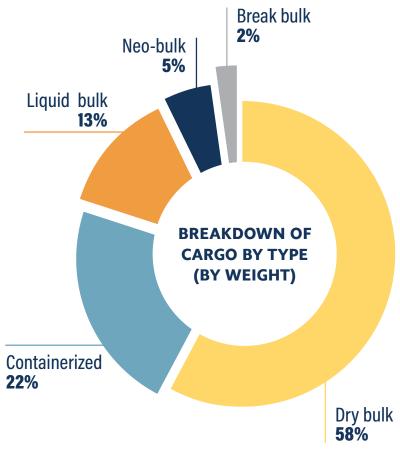




CARGO SEGMENTS

PROJECTED GROWTH IN CARGO (BY TYPE, BILLION KILOGRAMS)

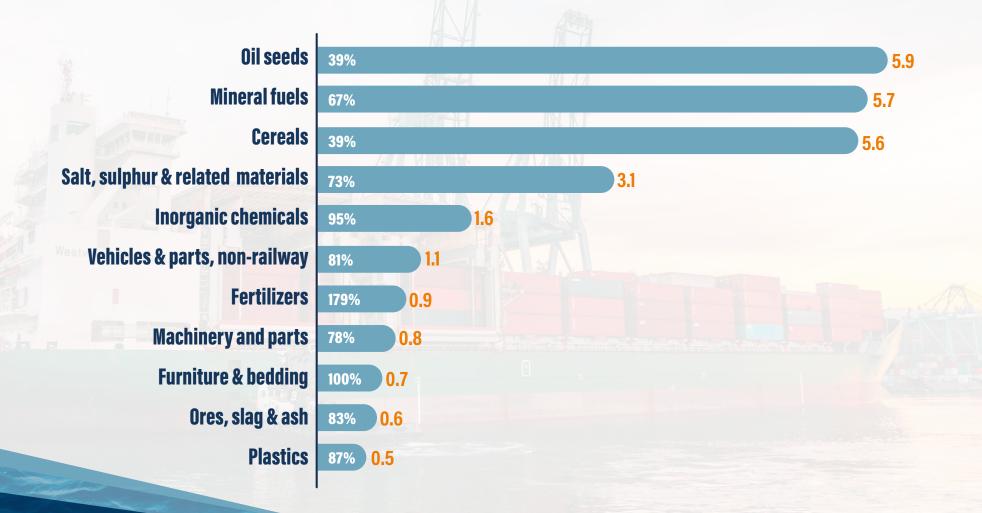






TOP GROWING COMMODITIES

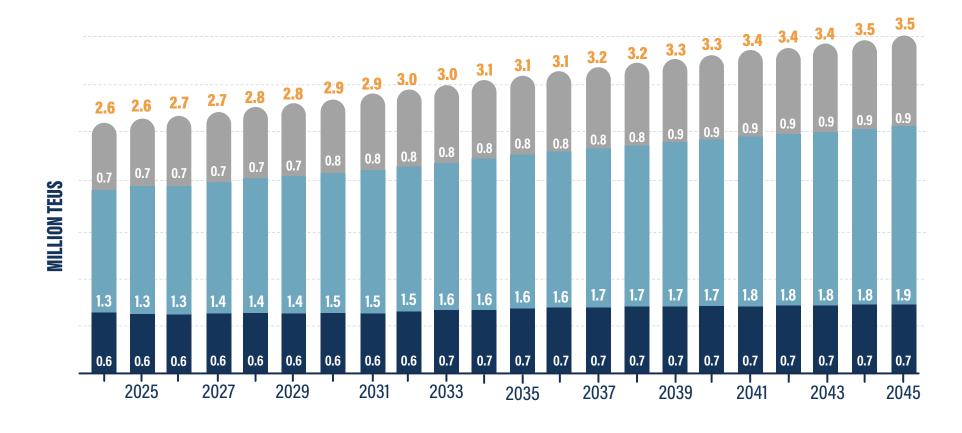
NET CHANGE IN BILLIONS KG AND % GROWTH, 2023-2045





CONTAINER FORECAST

INTERNATIONAL CONTAINER FORECAST, LOADED AND EMPTY, WASHINGTON PORTS (MILLIONS OF TEUs)

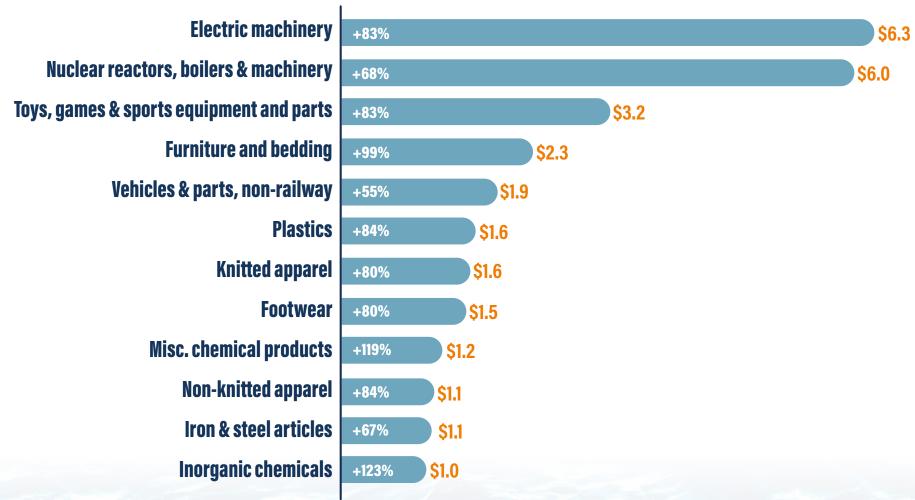






CONTAINER FORECAST

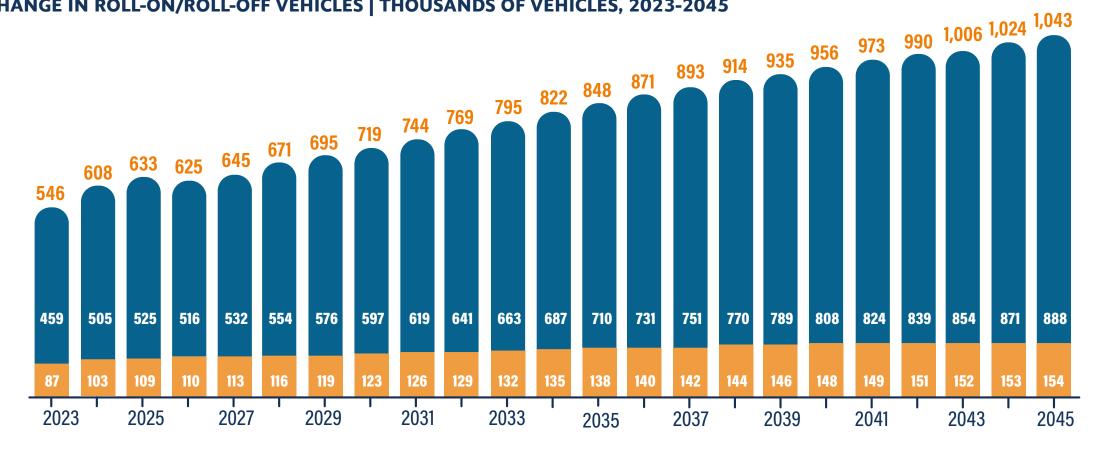
TOP GROWING CONTAINERIZED COMMODITIES BY NET CHANGE, \$BILLIONS AND % GROWTH, 2023-2045





RO-RO FORECAST

CHANGE IN ROLL-ON/ROLL-OFF VEHICLES | THOUSANDS OF VEHICLES, 2023-2045



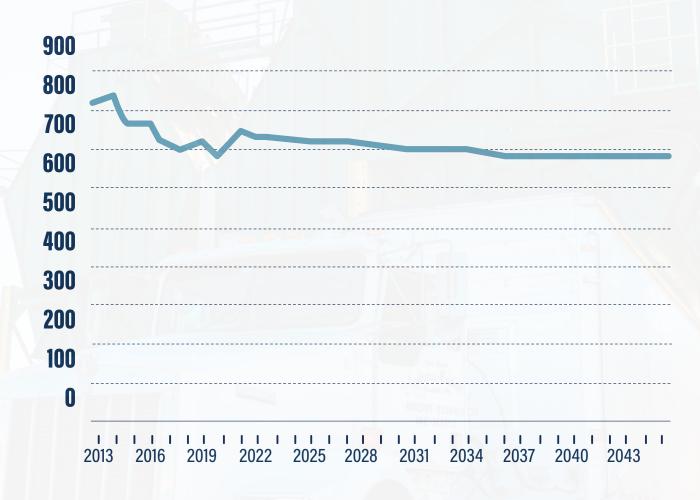
Motor Vehicles

Forklifts, Bulldozers, Excavators, Rail Cars



DOMESTIC CARGO

PROJECTED DOMESTIC CONTAINER CARGO (TEUS), LOADED AND EMPTY (THOUSANDS OF TEUS)





SOURCES: THE NORTHWEST SEAPORT ALLIANCE, 2024; U.S. ARMY CORP OF ENGINEERS COMMERCIAL WATERBORNE DATA, 2024. MOODY'S, 2025.

FACTORS AFFECTING FORECAST

- U.S.-China rivalry
- Shifting supply chains
- Decline or deceleration in global trade
- Slowdown in global economic growth
- Geopolitical uncertainties and risks of future conflicts
- Growing demand for higher quality foods
- Larger container ships fewer vessel calls
- Increased competition from other ports
- Changes in value of U.S. dollar



TARIFF UPDATE

As of May 9, 2025

- U.S.: 145% tariffs on Chinese imports.
- China: 125% retaliatory tariffs on U.S. imports.
- Base tariff of 10%.
- 46% tariff on Vietnamese imports but being renegotiated.
- Auto tariffs capped at 25%.

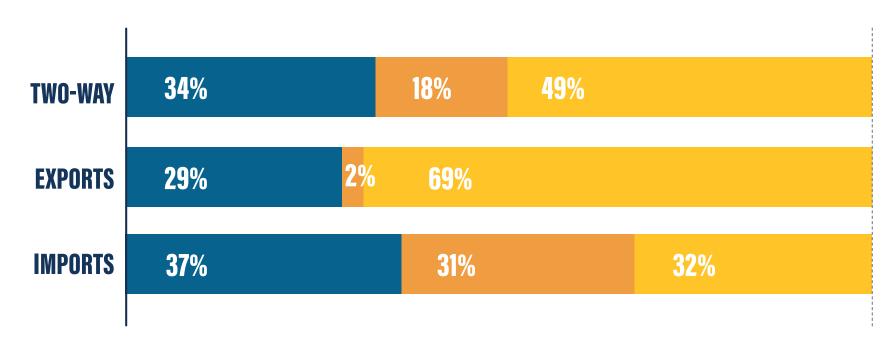




IMPORTED CONTAINER MODAL SPLITS



CONTAINERIZED CARGO BY MODE TO/FROM WASHINGTON STATE PORTS, 2023 BASED ON TONNAGE

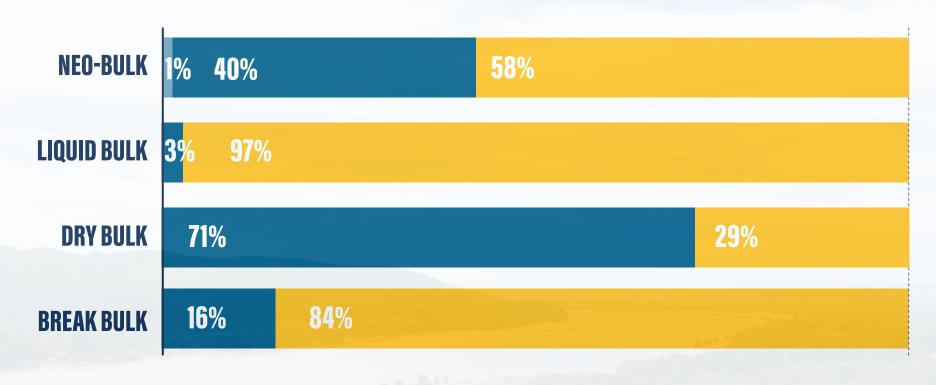






SOURCES: U.S. CENSUS BUREAU, 2024; PROJECT TEAM ANALYSIS. FIGURES MAY NOT SUM TO TOTALS DUE TO ROUNDING.

NON-CONTAINERIZED CARGO BY MODE TO/FROM PUGET SOUND, STRAIT OF JUAN DE FUCA, AND PACIFIC COAST PORTS, 2023 BASED ON TONNAGE



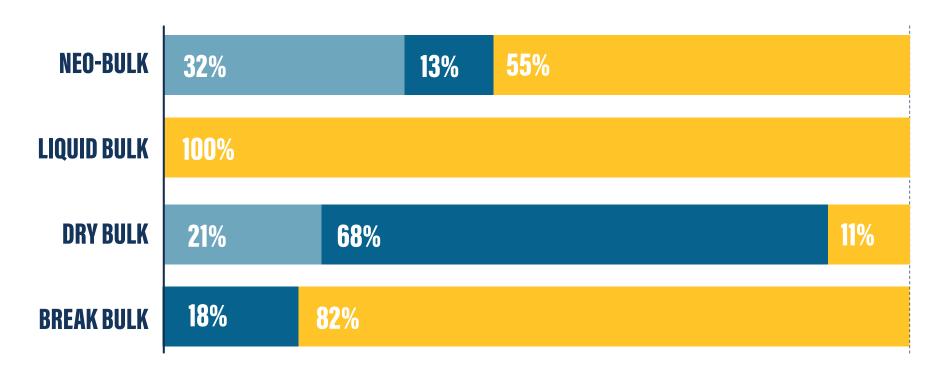




SOURCES: U.S. CENSUS BUREAU, 2024; PROJECT TEAM ANALYSIS. FIGURES MAY NOT SUM TO TOTALS DUE TO ROUNDING.

NON-CONTAINERIZED CARGO BY MODE TO/FROM COLUMBIA SNAKE RIVER SYSTEM PORTS, 2023

BASED ON TONNAGE





Barge Rail Truck

MODAL SPLIT FACTORS

21% of dry bulk cargo handled at river ports is transited via barge.

63% of container imports are transloaded or trucked inland.

Investments in rail capacity and inland logistics services can help mitigate truck congestion at/near terminals.

Short sea shipping could create resiliency for moving goods along the I-5 Corridor or to parts of the Olympic Peninsula.





PORT MARINE CARGO CAPABILITIES AND ASSETS

		SURFAC	E ACCESS		CARGO	TYPE (~) = PLAN	NED	MAJOD	MAJOR	CARCO	DI ANNED CADCO
PORT	ТҮРЕ	Rail	Highway	Liquid bulk	Dry bulk	Break bulk	Neo- bulk	Container	MAJOR COMMODITIES	MARKETS	CARGO Infrastructure	PLANNED CARGO PROJECTS
Anacortes	Seaport	None	SR20		~	~	~	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Petcoke, sulfur	Mexico, India, East Asia	• Deepwater dock • Barge dock • Laydown space	Pump-out Electrification Improved road access Warehouse
Bellingham	Seaport	Class I: BNSF (planned)	I-5		(✔)	(✔)	(✔)	(✔)	none currently	n/a	• Cargo dock • Barge dock • Warehousing • Laydown space	Marine Terminal Modernization Dredging Connection to BNSF Electrification
Benton	Riverport	Shortline: Southern Connection	I-82 I-182 SR240 SR224				0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0	Decommissioned nuclear materials	U.S. Navy	Barge terminal Container crane	Rail extension Intermodal facility/Inland port
Chehalis	No water access	Class I: BNSF, UP	I-5 SR6 SR12		(✔)	0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	none currently	n/a	6 industrial inland properties	Southwest Washington Grain Project Public grain storage and transloading facility



PORT	ТҮРЕ	SURFAC		CARGO	TYPE (✓	/) = PLAN	NED	MAJOD	MAJOR	CARGO	PLANNED CARGO	
		Rail	Highway	Liquid bulk	Dry bulk	Break bulk	Neo- bulk	Container	MAJOR COMMODITIES	MARKETS	INFRASTRUCTURE	PROJECTS
Everett	Seaport	Class I: BNSF	I-5 US2 SR529						Cement, project cargo, aerospace components	Japan, South Korea,China	• 2 marine terminals with 8 berths • Barge terminal • Satellite intermodal facility	Hewitt Terminal pier 3 electrification South Terminal clean up Pacific Terminal improvements
Grays Harbor	Seaport	Class I: BNSF, UP via PSAP	I-5, US 101 US 12		**************************************	**************************************		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Seafood, forest products, autos, liquid bulk	Southeast Asia, South Korea	4 deep water terminals with 5 berths Warehousing Rail loops Paved cargo yard	Terminal 4 Expansion Redevelopment Wood Pellet Manufacturing & Export Facility
Kalama	Riverport	Class I: BNSF, UP, Northern Pacific	I-5	~	0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Grain, wheat, soybeans, corn, sorghum, steel, logs, chemicals	China, Japan, South Korea, rest of East Asia	• 5 marine terminals • 2 grain elevators • Cargo dock • Barge dock • Liquid bulk facility • Warehousing	Expansion of grain terminal rail infrastructure
Klickitat	Riverport	Class I: BNSF, UP	I-84		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Logs	Domestic	Barge marine terminal Log yard	Paving for additional storage capacity, stormwater management investments



		SURFACI	E ACCESS	CARGO TYPE (✔) = PLANNED					MAJOR	MAJOR	CARGO	PLANNED CARGO
PORT	ТҮРЕ	Rail	Highway	Liquid bulk	Dry bulk	Break bulk	Neo- bulk	Container	COMMODITIES	MARKETS	INFRASTRUCTURE	PROJECTS
Longview	Riverport	Class I: BNSF, UP	I-5	~	~				Grain, petcoke, potash, project cargo (oversized industrial), steel	China, Japan, Korea, Philippines	Three marine terminals with 9 berths Ro-Ro Portable conveyor Cranes, stackers, lifts Industrial Rail Corridor	 Berth 4 Revitalization Industrial Rail Corridor Expansion Rail overpass
NWSA, Seattle, Tacoma	Seaport	Class I: BNSF, UP Shortline: Tacoma Rail	I-5 I-90 SR18 SR167	~	~				Furniture, machinery, hay, frozen potato products, grains, autos, various containerized consumer goods	China, Japan, Vietnam, South Korea, Taiwan, Alaska, Hawaii	10 container terminals and 47 cranes 5 non-container terminals for breakbulk cargo and automobiles Bulk terminals 0n-dock rail and nearby intermodal yards	T91 cold storage facilities Rail and intermodal facility expansion Waterfront electrification program Industrial stormwater and air quality mitigation
Olympia	Seaport	Shortline to BNSF; UP Class 1	I-5		(✔)	•			Logs, Paper Pulp	China, Japan, South Korea	• 70k sqft Warehouse on berth • 3 berths • Logyard • Cargo Yard • Rail Access	Second Warehouse 70,000 sq. ft. on Berth 1

		SURFACE ACCESS			CARGO	TYPE (~	/) = PLAN	NED	MAJOR	MAJOR	CARGO	PLANNED CARGO
PORT	ТҮРЕ	Rail	Highway	Liquid bulk	Dry bulk	Break bulk	Neo- bulk	Container	COMMODITIES	MARKETS	INFRASTRUCTURE	PROJECTS
Pasco	Riverport	Class I: BNSF	I-182 US12 US395					~	Wood chips, grains, frozen foods	Domestic	Barge terminal Rail served industrial center Large scale food processing facility Dairy processing facility	 Warehousing and industrial park Waterfront expansion area for open storage and industrial use Darigold Processing Facility Barge terminal improvements
Port Angeles	Seaport	None	US101 SR117						Logs, wood chips	China, Japan, Domestic	• 6 marine cargo terminals • Logyard • IHTF • Cargo surge area • Warehousing	 Marine Terminal (T1/T3) rehabilitation Industrial property acquisition Marine Terminal 1 Warehouse rehabilitation
Vancouver	Riverport	Class I: BNSF, UP	US101 SR117	~					Soy, wheat, mineral & liquid bulk, vehicles, soda ash, project cargo	Southeast Asia, China	5 marine terminals with 17 berths Grain elevator On-dock rail Auto processing facility Heavy-lift dock Laydown storage	Terminal 5 development (early stages)



		SURFACI	ACCESS		CARGO	TYPE (~) = PLANI	NED	MAJOD MAJOD		CARCO	DI ANNED CADCO
PORT	ТҮРЕ	Rail	Highway	Liquid bulk	Dry bulk	Break bulk	Neo- bulk	Container	MAJOR COMMODITIES	MAJOR Markets	CARGO Infrastructure	PLANNED CARGO Projects
Walla Walla	Riverport	Class I: BNSF, UP	US12	✓	•	~	~	✓	Grain, liquid animal feed, apples, onions, hay, potatoes, alfalfa seed	Domestic, Asia	• 2 grain storage complexes • 3 barge slips • 2 cargo docks • Stackyard • Warehousing	 Industrial water system upgrades Expansion of intermodal rail
Whitman County	Riverport	Short lines: PCC Railroad Camas Prairie Raiload	SR194 SR193 SR127	~			~	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Grain, logs, wood chips, fertilizer	Domestic	• 3 barge facilities with grain elevators • Log yard • Industrial Rail	None
Woodland	Riverport	Class I: BNSF, UP	I-5		(✔)			0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	None currently	n/a	n/a	Barge facility



PORT OPPORTUNITIES AND CHALLENGES

Inland ports and logistics cluster strategy

Port electrification and shore power

Offshore wind

M5 and M84 marine corridors and short sea shipping

Power capacity

Environmental compliance

Industrial lands preservation

Climate and environmental factors

Dam removal



PORT OPPORTUNITIES AND CHALLENGES (CONT'D)

Transportation Bottlenecks

- Grade separations
- Highway congestion
- I-5 Nisqually River viaduct
- Legacy projects
- Extending Tacoma Rail arrival and departure tracks
- Ports of Benton and Walla Walla: truck turn times
- Port of Longview: berths for bulk commodities
- Rail and intermodal bottlenecks
- High, Wide, and Heavy cargo
- Lower Columbia maintenance dredging



KEY TAKEAWAYS

NEW TARIFFS AND GLOBAL UNCERTAINTY

- Elevated and retaliatory tariffs creating uncertainty for businesses and ports.
- Trade war causing increase in blank sailings and pressures on inland logistics infrastructure.
- Uncertainty around tariffs may cause economic downturn, further impacting cargo volumes.
- New fees on carriers using Chinese-built vessels will increase shipping industry costs.

RECENT DECLINE IN OVERALL TRADE VOLUMES

- Total volumes down 34% 2018-2023.
- International containers (loaded and empty) through NWSA up 17% in 2024; still 16% below historic peak in 2018.
- Driven by declines in trade with China.
 - 41% decrease in TEUs 2018-2023 (Trade War).

EAST ASIA: DOMINANT MARKET FOR WASHINGTON STATE PORTS

 Downturn in trade with East Asia can have profound impact on overall trade volumes.

DOMESTIC TRADE VOLUMES DOWN SINCE 2013

- Much of decline due to crude oil.
- Containerized trade (two-way): up from 700,000 TEUs in 2017 to 990,000 TEUs in 2022.



KEY TAKEAWAYS (CONT'D)

BARGE PLAYS SIGNIFICANT ROLE ON COLUMBIA SNAKE RIVER SYSTEM

- 21% of two-way international dry bulk shipments in CSRS.
- 32% of neo-bulk shipments in CSRS.

INTERNATIONAL TRADE VOLUMES PROJECTED TO GROW BETWEEN 2023 AND 2045, DEPENDING ON MODE/COMMODITY

- Annual oil seed exports: projected to grow by 5.9 million metric tons by 2045 (39%).
- Mineral fuels: projected to grow by
 5.7 million metric tons.
- Cereals (primarily wheat): projected to grow by 5.6 million metric tons.
- Container volumes: projected to grow more than 2% annually.
- RoRo trade: projected to grow 3% annually.

A VARIETY OF FACTORS COULD IMPACT LONG-TERM PROJECTIONS

- Shifting supply chains affecting shipping lanes.
- Global downturns in trade and economic growth.
- Structural changes in the shipping industry.
- Increased competition from other ports.



RESOURCES

Deliverables

Marine Cargo Forecast
Port Profiles
Technical Appendix

Available at

www.washingtonports.org/2025-marine-cargo-forecast

Questions:

Heather Haugland hhaugland@mckinleyresearch.com











3800 Centerpoint Drive, Suite 1100 • Anchorage, AK 99503 • (907) 274-3200 801 West 10th Street, Suite 100B • Juneau, AK 99801 • (907) 586-6126

info@mckinleyresearch.com • mckinleyresearch.com